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**"ESTABLISHMENT OF NATIONAL FRAMEWORK OF KEY PERFORMANCE INDICATORS FOR GOOD GOVERNANCE AND QUALITY TOWARDS INCLUSIVE, DIGITAL AND GREEN ORIENTED HIGHER EDUCATION IN ARMENIA" (KPI4HE)
ERASMUS + Project#101128552**

KICK-OFF MEETING

30-31 JANUARY, 2024, YSU, YEREVAN, ARMENIA



KPI4HE
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Work-Packages presentation

WP 2 - Capacity building and elaboration of procedures and tools for IR and SP







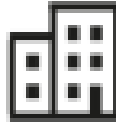
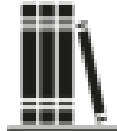


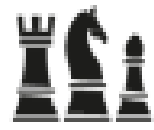


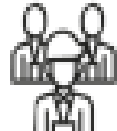




Leader of WP – P-12- Università Degli Studi Di Genova
Co-Leader of WP- P-11- Technische Universität Dresden

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Mr. Gerard CULLEN**

Date: 30th January 2024

Venue: Yerevan State University

UniGe by numbers

 137 Graduation courses	 17 Graduation courses in English language	 36.000 Students of whom 3.000+ international	 6.000 Graduates every year	 110 Different nationalities	 5 Schools
 22 Departments	 5 School libraries	 1 Graduate School (IANUA)	 1 Centre of excellence	 2 Strategic University Centres	 5 Service Centres
 1.300 Researchers of whom 1.200+ teachers	 2.500 Teachers technicians administrative and library staff	 100+ Patents since 2001	 36 PhD Courses	 500+ Erasmus+ nominations	 1 Botanical Garden of Ventimiglia



**Università
di Genova**

<https://unige.it/en>

<https://www.facebook.com/Unigenova/>

<https://www.youtube.com/channel/UCUzI7864bUoJgke195EznOg>

<https://www.instagram.com/unigenova/>

<https://twitter.com/UniGenova>

<https://www.linkedin.com/authwall?trk=ripf&trkInfo=...universit-degli-studi-di-genova%2F>

TU Dresden: University of Excellence

<https://tu-dresden.de/>



Five Schools – 14 Faculties

FOUNDED 1828



Dresden University of Technology is a full university based in Saxony and has been one of Germany's Universities of Excellence since 2012

Currently 39000 students with 11000 from abroad

See supporting TU Dresden corporate identity powerpoint for more information

Structure of the Work-Plan in Work-Packages

WP1 - Capacity building on IR for SP

WP2 - Elaboration of procedures and tools for IR and SP

WP3 - Conducting IR and SP

WP4 - Quality control and assurance

WP5 - Dissemination, Exploitation & Communication

WP6 - Overall and daily management of the project



Partnership Composition

1. YEREVAN STATE UNIVERSITY FOUNDATION (YSU)

2. INSTITUTE FOR INFORMATICS AND AUTOMATION
PROBLEMS OF NATIONAL ACADEMY SCIENCES OF RA
(IIAP NAS RA)

3. ARMENIAN STATE PEDAGOGICAL UNIVERSITY
KHACHATUR ABOVYAN FOUNDATION (ASPU)

4. EURASIA INTERNATIONAL UNIVERSITY (EIU)

5. NORTHERN UNIVERSITY (NU)

6. GAVAR STATE UNIVERSITY (GSU)

7. NATIONAL CENTER FOR PROFESSIONAL
EDUCATION QUALITY ASSURANCE FOUNDATION
(ANQA)

8. MINISTRY OF EDUCATION, SCIENCE,
CULTURE AND SPORT OF THE REPUBLIC OF
ARMENIA (MESCS)

9. ARMENIAN CENTER FOR EDUCATION POLICY
AND MANAGEMENT NGO (ACEP)

10. CARL VON OSSIETZKY UNIVERSITAET
OLDENBURG (UOL)

11. TECHNISCHE UNIVERSITAET DRESDEN
(TUD)

12. UNIVERSITA DEGLI STUDI DI GENOVA
(UNIGE)



1

2

3

4

Lead partner

Co-leader

Participating partners

Duration of WP 2

UNIGE, IT
P12

P10, P11

P01, P02,
P03, P04,
P05, P06,
P07, P08,
P09, P10, P11

From 1st
August 2024
to 31st May
2025

OBJECTIVES OF THE WORK-PACKAGE



Building the capacity of the staff from HEIs (Higher Education Institutions), MESCS (Ministry of Education, Science, Culture and Sport) of RA and ANQA (Quality Assurance Foundation) on IR (Institutional Research) , use of IR for SP (Strategic Planning), accountability and accreditation.



MILESTONES AND DELIVERABLES (OUTPUTS/OUTCOMES)

MILESTONES TITLES

MS2.1 CAPACITY BUILDING TRAINING ON IR IN OLDENBURG, GERMANY.

- 52 Staff from HEIs, MESCS and ANQA gets acquainted with European best practices on IR and SP.+

MS2.2 WORKSHOP ON OPERATIONALIZATION OF IRSP WITH FOCUS ON HEMIS IN GENOA, ITALY.

- 52 Staff from HEIs, MESCS and ANQA gets acquainted with European best practices on implementation of IR/SP activities.

D2.1 DRAFT NATIONAL GUIDE FOR INSTITUTIONAL RESEARCH AND STRATEGIC PLANNING (GIRPS)

- The Guide will be prepared and published in Armenian and English.

D2.1 DRAFT OPERATIONS MANUALS ON IR (OMIR)

- The Guide will be prepared and published in Armenian and English.

TASKS

TASK TITLES

TASK LEADER

PARTICIPANTS

T2.1 DELIVERY OF CAPACITY BUILDING TRAINING ON IR IN OLDENBURG, DE

P10-UOL

P1-P9, P11-P12

- To organize properly and to facilitate the developments a three-day training on IR for Strategic Planning, improvement of management and quality of HEIs. Training will be organized in Oldenburg, DE.

T2.2 DEVELOPMENT OF NATIONAL FRAMEWORK OK KPIs FOR HE (NF-KPI) SUPPORTING TRANSITION TO INCLUSIVE, DIGITAL AND GREEN HE IN AM

P12-UNIGE

P1-P9, P10-P11

- After the inter-coaching report a guide for IR and Strategic Planning towards improvement of university management and quality will be elaborated for HEIs in Armenia. This guide will be online in English, Armenian languages.

TASKS

TASK TITLES	TASK LEADER	PARTICIPANTS
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T2.3 DELIVERY OF WORKSHOP ON OPERATIONALIZATION OF INSTITUTIONAL RESEARCH AND PLANNING SERVICES (IRPS) WITH FOCUS ON HEMIS IN GENOVA

P12-UNIGEP

P1-P11

- In the framework of this work package, a 4-day workshop on Strategic Planning in higher education in line with national and institutional contexts of HEIs will be held in Genoa (Italy). 52 administrative and pedagogic staff of HEIs from Armenia will get acquainted with European good practices of IR and SP and will participate to the exchange of context based approaches and experiences.

T2.4 DEVELOPMENT OF OPERATIONS MANUALS OF IR (OMIR) IN LINE WITH THE NF-KPI FOR IRPS AT EACH ARMENIAN HEI

P12-UNIGE

P1-P11

- This WP will focus on establishing a working group per HEIs in Armenia with possible large involvement of relevant institutional stakeholders for conducting IR and Strategic Planning in HEIs will be established.

Expected results Deliverables

D2.1	Draft National Guide for Institutional Research and Strategic Planning (GIRPSA)	Leader	Due date
	The Guide will be prepared and published in AR and EN.	P10 (UOL), P11 (TUD), P12 (UNIGE)	M9
D2.1	Draft Operations Manuals on IR (OMIR)	Leader	Due date
	The OM will be prepared and published in AR and EN.	P10 (UOL), P11 (TUD), P12 (UNIGE)	M15

Expected results

Events planned in the framework of the WP2

Event No	Participant	Description				Attendees
		Name	Type	Location	Duration (days)	Number
E1.1 WP2.1 M9	Whole partnership September 2024	Delivery of capacity building training on IR	Training	Oldenburg, DE	4	52
E1.2 WP2.3 M15	Whole partnership March 2025	Delivery of Workshop on operationalization of Institutional Research and Planning Services (IRPS) with focus on HEMIS	Workshop	Genoa, IT	4	52

Critical risks & risk management strategies

4. Radical change in HE policies in AN are creating difficulties for project timely implementation.
5. Political possible events might delay some activities.
6. The socialist tradition of university mgmt might conflict with the IR.
7. Approaches / methods and creating internal resistance.
8. The current legal framework for univerity mgmt in AR might slightly deelay project implementation since it might divert the attention from making the project succeed to resolving legal administrative mgmt issues.
9. Fluctuations of exchange rate euro/national currencies.

Mitigation measures

4. Long standing cooperation between the consortium partners will ensure common understanding on diversity of concepts.
5. Self-government and depoliticization of AR universities will help to avoid these risks.
6. All AM universities have reported on the urgent need for this project and the risks are quite low.
7. This is surmountable, since the program will have proven justifications of EU partners.
8. The new draft law on higher education have been approved, before the program is approved, they will help to target the most important problems of the program.
9. Universities have agreed on co-financing, we are sure that in case of problems they will be solved in favor of the program efficiency.



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THANKS FOR YOUR ATTENTION!

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